

# A.P. Moller– Maersk at a glance

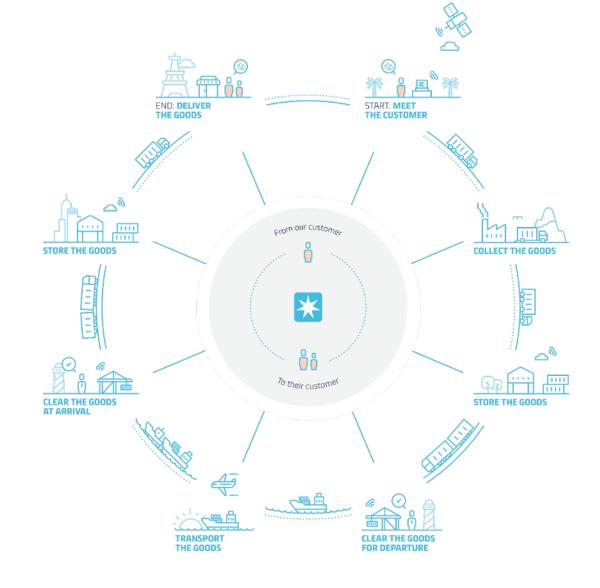


**OUR BUSINESS** 

# Connecting and simplifying global supply chains

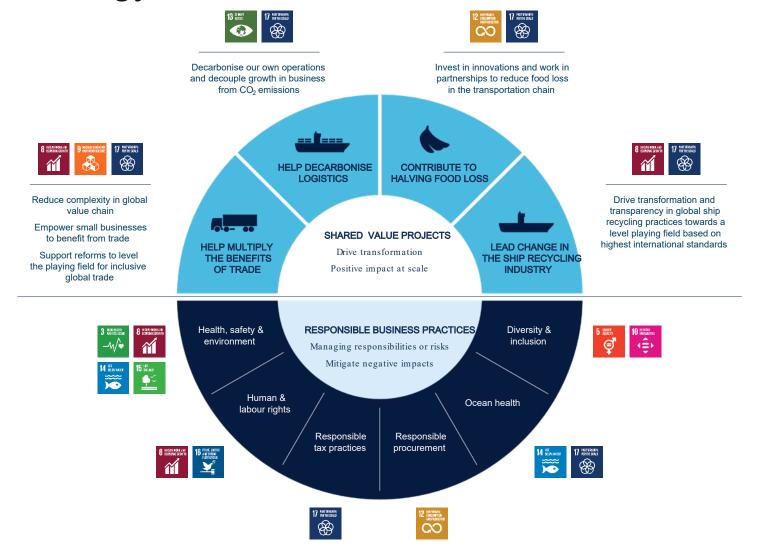
A.P. Moller - Maersk enables its customers to trade and grow by transporting goods anywhere.

Maersk works to provide customers with a simple end-to-end offering of products and services, seamless customer engagement and a superior end-to-end delivery network, taking the complexity out of global supply chains.





# Sustainability strategy





Global Compact

# Working toward carbon-neutral shipping

- Apledge and a call to action



Shipping is responsible for 2-3% of global emissions

We have begun a journey towards having net-zero CO<sub>2</sub> emissions from our own operations by 2050. This is an important ambition and one we can only deliver on in collaboration with many other stakeholders.

Søren Skou, CEO of A.P. Møller - Mærsk A/S

New targets

**ZERO** 

Net emissions from our own operations by 2050

60%

Relative reduction by 2030 (compared to 2008) 2018 performance

41%

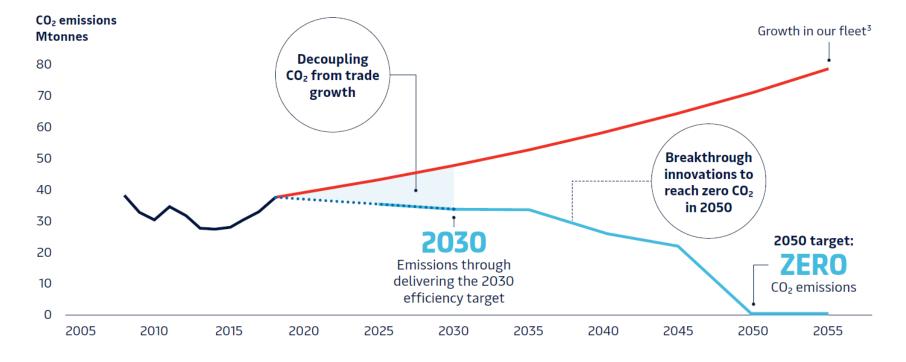
Relative reduction YTD (compared to 2008)



# How could a Carbon Neutral 2050 Scenario be developed?

#### **2050 SCENARIO**

- Historic emissions - Number of vessels - Projected emissions 2030 efficiency target - Pathway to zero CO<sub>2</sub>



#### WE NEED TO START THINKING NOW!

- Vessels built after 2025 will be part of the 2050 fleet, and assumed to be prepared for later retrofit to Carbon Neutral fuels
- First dedicated Carbon Neutral vessel must be introduced by 2030 followed by a slow ramp-up allowing maturation of technology and supply chain
- From 2045 Carbon Neutral ready vessels are being retrofitted to Carbon Neutral
- From 2050 Carbon Neutral fleet



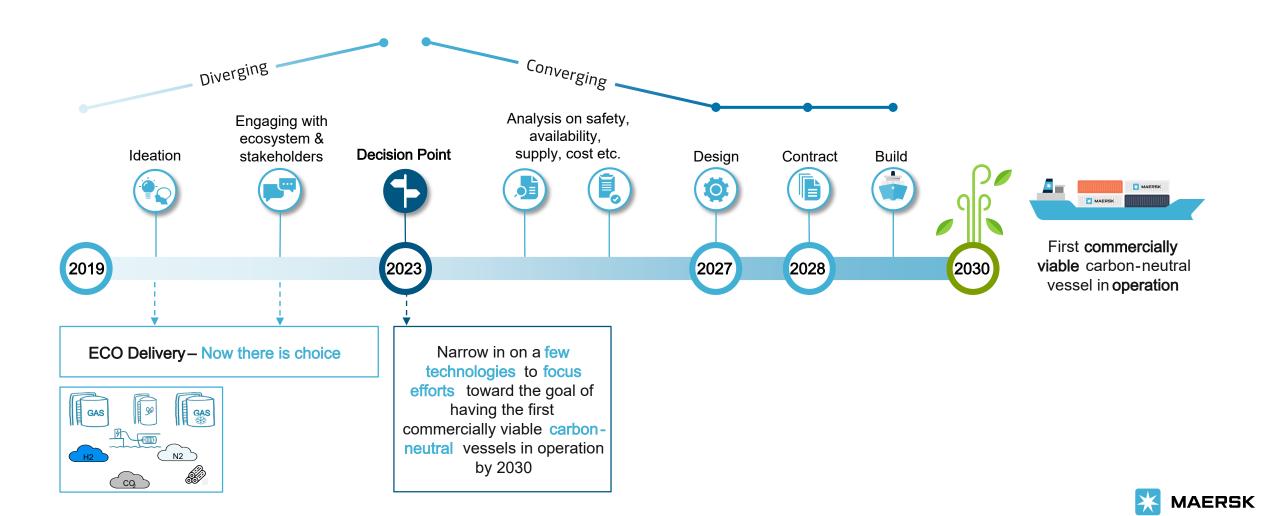
I Global Warming of 1.5°C, Intergovernmental Panel on Climate Change, 2018.

<sup>2</sup> Our target is net-zero CO₂ emissions, because using e.g. biofuels will emit CO₂ when burned on a vessel. However, if the feedstock used to produce the biofuel absorbs CO₂ equal to the emissions produced when burned (and the production process of the fuel is also CO₂-neutral) then specific biofuels can be CO₂ neutral.

The 2050 scenario is based on a simulation, which builds on our expectations for the development of our business activities until 2050 and the reductions coming from exchanging old vessels with zero carbon vessels. It does not however, include post 2030 reductions coming from further reductions on the remaining part of the old fleet.

## Our approach to low carbon innovation

#### Milestones to deliver the first carbon neutral container vessel



#### **DECARBONIZED MARITIME TRANSPORT: EXAMPLES OF FUEL PATHWAYS**





**Energy Carrier** Characteristics

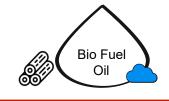
**Energy Carriers** 

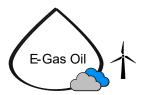
**Vessel Characteristics** 

**Vessel Costs** 









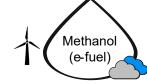


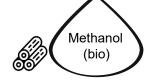


Minimal changes to engine/systems

Low flash point fuels



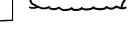










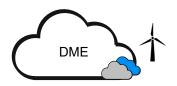


Liquid-Gas Engine, Low-flash system, structural tanks, and possible pilot fuel

Non-cryogenic gas









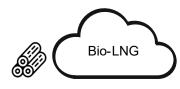


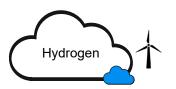


Gas Engine, Liquid Gas Tanks (Non Cryogenic), FGSS

Cryogenic gas







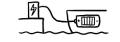






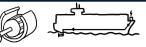
Gas Engine, Liquid Gas Tanks (Cryogenic), FGSS

Battery / Hybrid Propulsion









Electric Propulsion, Battery Packs

Nuclear & Unknown r











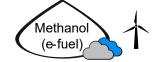
Nuclear Reactor and other unknown

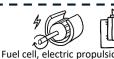
Fuel Cell







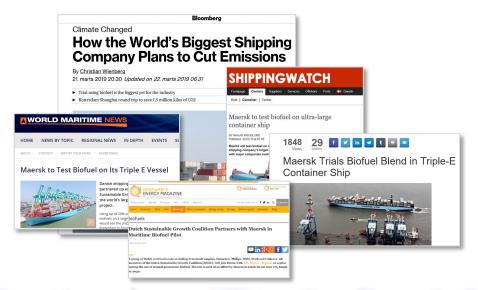




Moon Shots for stand-alone deep sea transport

# Live innovation project

# World's largest biofuel pilot





Maersk collaborates with the DSGC:







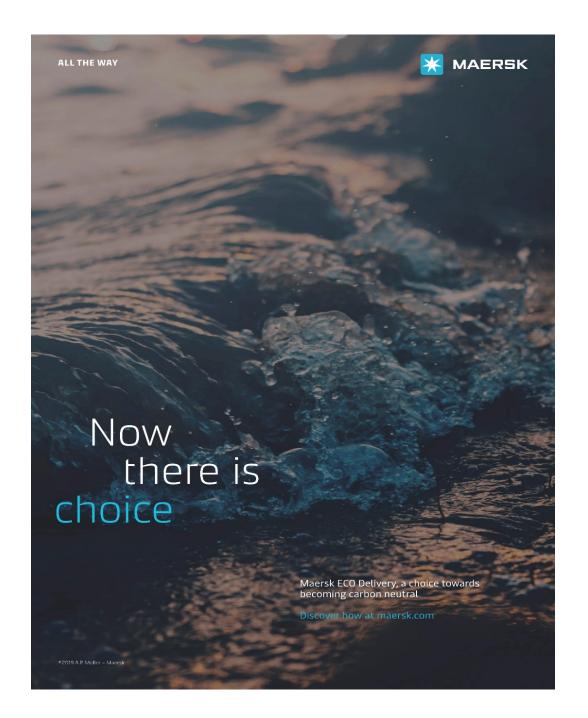






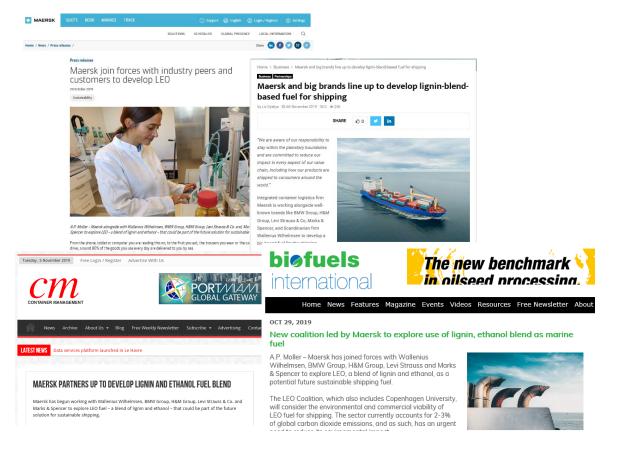
- Key statistics:
  - √ 1.5M kg of CO2 saved on the journey
  - Up to 20% bio-blends tested
  - Full roundtrip on biofuel blends alone (25.000 nautical miles)
- ✓ Test the technical, sustainable and commercial viability of using readily available biofuels in global shipping
- ✓ Now commercial offering for select customers
   (2019)

Maersk ECO Deliveryoffers you carbon neutral container transportation with independent third party verified CO2 saving. Easy and flexible to add to your contract.



### **New Initiative**

# Lignin/ Ethanol Blend



- R&D industry project
- Collaboration between Maersk, Wallenius Wilhelmsen, BMW Group, H&M Group, Levi Strauss & Co. and, Marks & Spencer:













 To test the technical, sustainable and commercial viability of using lignin -infused ethanol biofuels in global shipping



## **Future Fuels**

# Joint Study with Lloyd's Register



- Working hypothesis: MeOH/ EtOH, CH
   <sub>4</sub>, and NH<sub>3</sub> are scalable and can propel deep sea vessels
- Søren Toft, COO at A.P. Møller Mærsk:

  "It is too early to rule anything out completely, but
  we are confident that these three are the right
  places to start. (...) These three fuel pathways have
  relatively similar cost projections but different
  challenges and opportunities."
- 80% of internal APMM research into longterm solutions (zero emissions) will be centered around CH<sub>4</sub>, NH<sub>3</sub>, and MeOH/ EtOH
- 20% of internal APMM research into longterm solutions (zero emissions) will be centered on other fuels and technologies
- Short-term solutions also need to be identified!



